

AMAZON.COM, INC.

Registration Number: US911646860 **Filing Type:**
Incorporation Date: 28/05/1996 **Accs Type:**
Registered Address: 410 TERRY AVENUE **Status:**
 NORTH.
 98109 SEATTLE

Consolidated data
 Annual report
 Active

Country: **UNITED STATES OF AMERICA** **Directors**

Dr. Andrew Y. Ng - (BoD), Dr. Daniel Peter Huttenlocher - (BoD),
 General (Ret.) Keith Brian Alexander - (BoD), Mr Andrew R. Jassy -
 (BoD), Mr Brad Duanc Smith - (BoD), Mr Jonathan J. Rubinstein -
 (BoD...

Website: www.amazon.com **Subsidiaries**

SOUQ.COM FZ LLC, AMAZON DATA SERVICES BELGIUM, ASSOCIACAO
 DOS AUDITORES DA AUDITORIA GERAL DO ESTADO DO MARANHAO
 - AUDIMA, AMAZON SERVICOS DE VAREJO DO BRASIL LTDA., PISMO
 SOLUCOES TECNOLOGICAS LTDA, ...

Activity

Amazon.com, Inc. provides a range of products and services to customers. The products offered through its stores include merchandise and content it has purchased for resale and products offered by thi

PROFIT & LOSS ACCOUNT (USD millions)				
Period Ending	31-Dec-22	31-Dec-23	31-Dec-24	31-Dec-25
Number of Weeks in the Period	52	52	52	52
Currency: USD millions	USD millions	USD millions	USD millions	USD millions
Total Sales	513983.0	574785.0	637959.0	716924.0
Gross Profit	250052.0	300246.0	343771.0	402410.0
Trading Profit	22046.0	68757.0	99206.0	137921.0
Depreciation	26604.0	30967.0	32863.0	42717.0
Non-Trading Income	989.0	2949.0	4677.0	4381.0
Total Interest Charges	2367.0	3182.0	2406.0	2274.0
Pre-tax Profit	-5936.0	37557.0	68614.0	97311.0
Change in Shareholders Funds Year on Year	7798.0	55832.0	84095.0	125095.0

BALANCE SHEET (USD millions)				
Fixed Assets	252838.0	276690.0	328806.0	443079.0
Intangibles	26385.0	30476.0	31676.0	32470.0
Intermediate Assets	36661.0	48337.0	73545.0	113410.0
Stocks	34405.0	33318.0	34214.0	38325.0
Debtors	42002.0	46356.0	48904.0	60529.0
Cash Or Equivalent	70384.0	92677.0	107749.0	130229.0
Total Current Assets	146791.0	172351.0	190867.0	229083.0
Creditors	79600.0	84981.0	94363.0	121909.0
Short Term Borrowing	7662.0	10797.0	6704.0	4650.0
Other Current Liabilities	68131.0	69139.0	78364.0	91446.0
Total Current Liabilities	155393.0	164917.0	179431.0	218005.0
Net Current Assets	-8602.0	7434.0	11436.0	11078.0
Shareholders Funds	146043.0	201875.0	285970.0	411065.0
Total Loan Capital	85236.0	74991.0	68950.0	84190.0
Other Capital Employed	76003.0	86071.0	90543.0	104782.0
Total Capital Employed	307282.0	362937.0	445463.0	600037.0

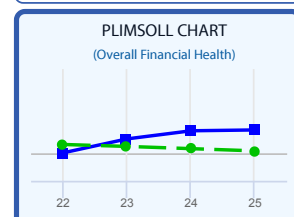
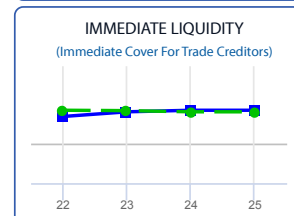
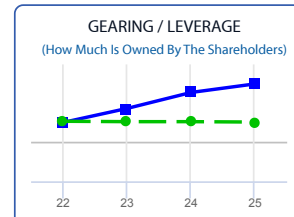
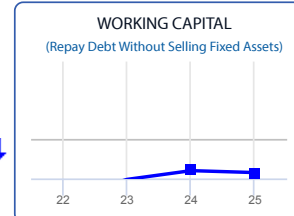
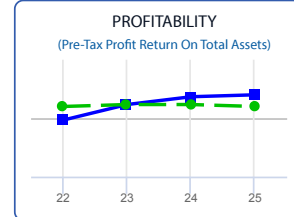
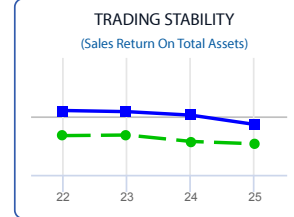
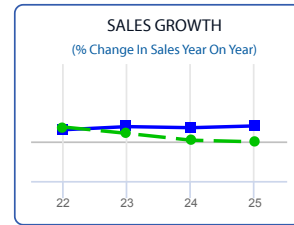
RATIOS (USD Thousands)				
Pretax Profit Margin %	-1.15	6.53	10.76	13.57
Sales Growth %	9	12	11	12
Pretax Profit Growth %	-116	733	83	42
Debtor Ratio Days	30	29	28	31
Creditor Ratio Days	57	54	54	62
Stock Turnover	15	17	19	19
Sales / Employee (Thousands)	334	377	410	455
Avg Remuneration/Employee (Thousands)	5	6	6	5
Total Employees Remuneration 000	8243000	9753000	9023000	7819000
Employees	1541000	1525000	1556000	1576000

COMPARISON IN EUROS (millions)				
Exchange Rate:	0.9376	0.9050	0.9626	0.8511
Period Ending	31-Dec-22	31-Dec-23	31-Dec-24	31-Dec-25
Number of Weeks in the Period	52	52	52	52
Total Sales	481889.9	520168.9	614073.8	610145.3
Pre-tax Profit	-5565.4	33988.3	66045.1	82817.5
Total Assets	433785.6	696202.8	601498.0	696202.8
Shareholders Funds	136924.1	182692.8	275263.3	349841.0
Value of the company	346429.4	564822.5	1120259.1	990491.7

COMPANY SUMMARY (based on US Dollars)

The Plimsoll Chart is rising indicating an improvement in financial strength.
 Total Sales have increased by 12.4% in the latest year, well above the industry average of 0.1%.
 The company lies an excellent 1st in terms of Total Sales in this industry.
 The company lies an excellent 5th in terms of Pretax Profits in this industry.
 The company is ranked 8th fastest growing in terms of sales growth in the latest year.
 Pretax Profit Margin is 13.6% in the latest year, well above the industry average of 8.4%.

■ Company ■ Industry Average



■ Company ■ Industry Average

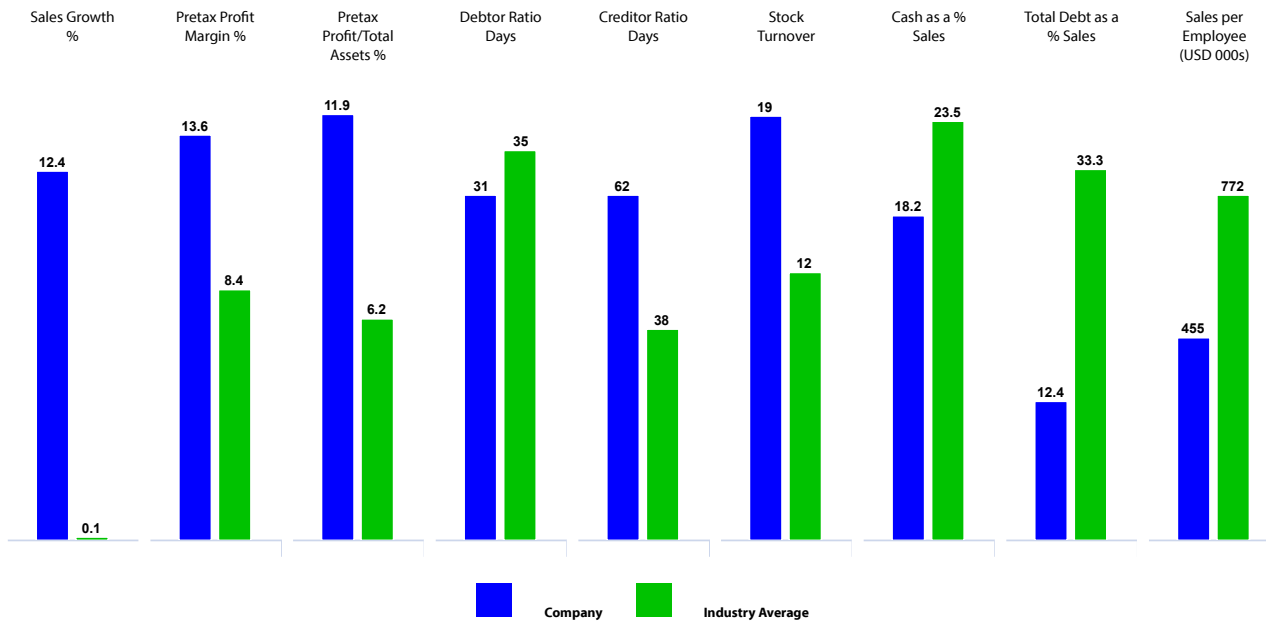
PEER GROUP COMPARISON TABLE (USD MILLIONS)

Rank	Company Name	Year	Sales	Trading Profit	Sales / Empl. (000)	Pre-tax Profit	Profit Rank
1	AMAZON.COM, INC. (US)	31-Dec-25	716924.0	137921.0	455	97311.0	5
2	WALMART INC. (US)	31-Jan-26	713163.0	46103.0	NA	29469.0	16
3	SAUDI ARABIAN OIL COMPANY SAUDI JOINT STOCK COMPANY (SA)	31-Dec-24	480452.4	233589.3	23985	208538.6	1
4	CHINA NATIONAL PETROLEUM CORPORATION (CN)	31-Dec-24	425012.9	NA	NA	41240.9	10
5	CHINA PETROLEUM & CHEMICAL CORPORATION (CN)	31-Dec-24	422956.8	27745.5	8673	9472.5	53
6	APPLE INC. (US)	27-Sep-25	416161.0	NA	2507	132729.0	3
7	PETROCHINA COMPANY LIMITED (CN)	31-Dec-24	404467.3	68040.9	7962	33086.6	12
8	ALPHABET INC. (US)	31-Dec-25	402836.0	176361.0	2111	158826.0	2
9	CVS HEALTH CORPORATION (US)	31-Dec-25	402067.0	NA	1340	2136.0	88
10	MCKESSON CORPORATION (US)	31-Mar-25	359051.0	5117.0	7979	4359.0	76
11	VOLKSWAGEN AG (DE)	31-Dec-24	347323.0	53366.2	544	17458.7	30

(All figures in the above table based on USD)

Within TALAT you can select your own companies to compare with.

COMPANY POSITIONING WITHIN THE INDUSTRY



ACQUISITION ATTRACTIVENESS (BASED ON USD)

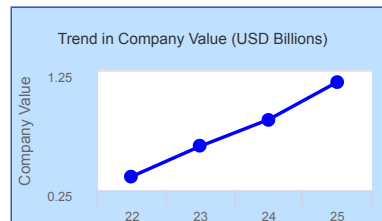
COMPANY SUMMARY (BASED ON USD)

NO TARGET CATEGORY APPLIES.

Total sales have risen 12% in the latest year.
 Pretax profits have risen 42% in the latest year.
 Ranked 3rd in terms of Company Value.
 Listed as one of the Fastest Growing companies.
 Listed in Top 50 Most Profitable companies.
 Ranked 22nd in Improvement in Plimsoll Line.
 One of largest companies in the industry.
 Listed in Top 50 in terms of Gross Profits.
 Listed in Pre-tax Profit Return on Owners Funds.
 Listed in Pre-tax Profit Return on Total Assets.

COMPANY VALUATION

Year End	31-Dec-22	31-Dec-23	31-Dec-24	31-Dec-25
Total Sales (USD millions)	513983.0	574785.0	637959.0	716924.0
Pretax Profits (USD millions)	-5936.0	37557.0	68614.0	97311.0
Total Value (USD millions)	369501.0	624127.0	848860.0	1163833.0
Asset Value (USD millions)	392291.0	435177.0	517145.0	687813.0
Goodwill (USD millions)	-22790.0	188950.0	331715.0	476020.0
Liabilities (USD millions)	-246248.0	-233302.0	-231175.0	-276748.0
Equity Value (USD millions)	123253.0	390825.0	617685.0	887085.0



Total Value Formula: (Pretax Profit + Interest Payments - Non Trading Income) * 5 plus
 (Fixed assets + Intangibles + Intermediate Assets + Total Current Assets - Cash or Equivalent)